CHIEF OPERATING OFFICER

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DEC 27 1984

December 21st, 1984

Mr. James B. Taylor Chairman Canadair Inc. 274 Riverside Avenue Westport, Connecticut 06880 U.S.A.

Dear Jim:

Thank you very much for your letter of November 30 and the articles you enclosed with it.

First of all, I want to say my heartiest congratulations to you for being awarded "The 1984 Aviation Man of the Year" award. It is an honour indeed, and I must say there is none who deserves this award in the aviation industry than you.

It is a loss for Canadair that you should seek early retirement in January but knowing you, I'm sure you would turn everything you put your hand to into success.

Please accept my best wishes to you and your wife for a wonderful 1985.

Sincerely yours,

Norio Ohga President

Sony Corporation

NO/em